

## WEST YORKSHIRE AND HARROGATE HEALTH AND CARE PARTNERSHIP UPDATE ON THE DEVELOPMENT OF THE FIVE YEAR STRATEGY

### 1. Purpose of this report

- 1.1 The purpose of this report is to provide an update on the development of the West Yorkshire and Harrogate Health and Care Partnership draft five year strategy.

### 2. Background

- 2.1 We began our process to develop our five year strategy in the early spring. We have been clear that it is our strategy and will reflect our priorities and our way of working. During the spring and early summer our programmes have been working to refresh their objectives.

- 2.2 At the WY&H Partnership Board meeting on 4 June 2019 we discussed the high level approach we were taking to develop the strategy, and agreed that we would establish a new WY&H priority on children, young people and families, and an expansion of the existing prevention programme into a new improving population health programme. The Partnership Board on 3 September 2019 considered a first draft document of the 5-year strategy.

- 2.3 NHS England and NHS Improvement published the NHS Long Term Plan (LTP) in January 2019; which was then supplemented by the NHS LTP Implementation Framework at the end of June 2019.

- 2.4 The NHS LTP Implementation Framework provided further detail and specific requirements for local health and care partnerships (i.e. Sustainability and Transformation Partnerships (STP) / Integrated Care Systems (ICS)) – i.e. to agree a plan for delivery through to 2023/24 that will include:

- **A System Narrative:** to describe how we will deliver the required transformation activities to enable the necessary improvements for patients and communities as set out in the NHS LTP.
- **A System Delivery Plan:** to set the aggregate plan for delivery of finance, workforce and activity, and setting the basis for the 2020/21 operational plans for providers and clinical commissioning groups (CCGs). The system delivery plan will also cover the NHS LTP 'Foundational Commitments'. This relates to the NHS components of the strategy.

### Feedback

- 3.1 Over the summer and autumn there has been extensive engagement with partners across the system, including Health and Wellbeing Boards; individual

organisation boards and governing bodies; staff-side groups; the Joint Scrutiny Committee; National bodies including NHSE/I, Health Education England and Public Health England; and the Partnership Board itself.

3.2 We have received extensive feedback through all of these mechanisms. Some of the main themes of feedback have been as follows:

- Strengthening the ambitions to reduce health inequalities, particularly in relation to healthy life expectancy (pages 23-34 of the September draft).
- Placing a stronger emphasis on the social determinants of good health, including employment, housing, and the climate emergency (pages 23-34 of the September draft).
- Strengthening the narrative on social care, and the importance of social care in developing integrated community models (pages 40-49).
- Strengthening the sense of distinctiveness of West Yorkshire and Harrogate including our values, ways of working and what makes us unique (throughout the document, and in the summary).
- Including references and specific shared ambitions for end of life care (at the end of the priority areas for improving outcomes section).
- Strengthening the connections between the feedback from public involvement / engagement and the actions we are taking (throughout the document).
- Setting some of the ambitions as minimum standards, reflecting that where possible we want to improve beyond these (throughout the document).
- Improving the flow and navigation of the document (throughout the document).

### **Next steps**

4.1 In response to this we continue to develop and refine the strategy to reflect these points, we are also developing a shorter summary narrative.

4.2 As per the timeline in the cover document, we are working to produce a revised draft document for consideration by the Partnership Board. This will be published on Tuesday 26<sup>th</sup> November, ahead of the Partnership Board on the 3<sup>rd</sup> December.

4.3 The Partnership Board will then consider the process for finalisation and launch, given the proximity to Christmas and the forthcoming General Election.